



Dusit Thani

PUBLIC COMPANY LIMITED
REG.NO. 0107536000617

- TRANSLATION -

CSO 021/2026

April 1, 2026

Subject : Notice of the Annual General Meeting of Shareholders No. 33/2026

To : Shareholders

Attachments : Details as per index

- No. 1 2025 Annual Report (Form 56-1 One Report) in the form of QR Code as appeared on the Notification of Meeting
- No. 2 Summary of Financial Statements for the year ended December 31, 2025
- No. 3 Information of 2025 dividend payment compared to that of 2024
- No. 4 Profiles of the persons nominated as directors to replace those retiring by rotation
- No. 5 Profiles of the persons nominated as the new directors
- No. 6 The Company's Definition of Independent Director
- No. 7 Information of the Board of Directors' remuneration for the year 2026
- No. 8 Profiles of the proposed Auditors for the year 2026
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- No. 19 Guidelines for e-Proxy Voting-TSD Investor Portal

NOTICE IS HEREBY GIVEN that, by virtue of the resolutions of the Board of Directors' Meeting of Dusit Thani Public Company Limited (the "Company") No. 5/2026 which was held on Friday, March 13, 2026, the Annual General Meeting of Shareholders No. 33/2026 is to be convened on Monday, April 27, 2026 at 14.00 hrs. via electronic media (E-Meeting) only in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other related laws and regulations. The Company, therefore, would like to announce the agenda together with opinions of the Board of Directors as follows:

Agenda 1 To Acknowledge the Board of Directors' Report of the 2025 Performance

Objective and Reason: According to Clause 32 of the Company's Articles of Association, the Annual General Meeting of Shareholders shall acknowledge the report from the Board of Directors about the Company's performance and the significant changes of the previous year. In this regard, the Company's performance and the significant changes for the year 2025 were summarized in the 2025 Annual Report (Form 56-1 One Report) in the form of QR Code (Attachment No. 1) submitted together with this notice.

Board of Directors' opinion: The Board of Directors deemed it appropriate to propose the report of the Company's 2025 performance which summarizes performance and significant changes to the 2026 Annual General Meeting of Shareholders for acknowledgement.

Voting: This agenda is for acknowledgement and does not require voting.

Agenda 2 To Consider and Approve the Audited Financial Statements for the Year Ended December 31, 2025 and the Auditor's Report

Objective and Reason: According to Section 112 of the Public Limited Companies Act B.E. 2535 (as amended) (the "PLCA") and Article 35 of the Company's Articles of Association, the Board of Directors shall prepare the Audited Balance Sheets (Statements of Financial Position) and Statements of Income as of the last day of the accounting year of the Company for submission to the Annual General Meeting of Shareholders for approval.

Board of Directors' opinion: The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve the Audited Financial Statements for the year ended December 31, 2025 and the auditor's report, which were audited by the Certified Public Accountant of KPMG Phoomchai Audit Limited. The financial statements fairly present the Company's financial position and operating results for the year 2025 in all material respects, in accordance with financial reporting standards, and were reviewed by the Audit Committee. A summary of the Company's financial statements for the year 2025 is set out in Attachment No. 2.

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 3 To Consider and Approve the Omission of Dividend Payment for the 2025 Performance

Objective and Reason: According to Article 32 of the Company's Articles of Association, the profit appropriation shall be considered and approved by the Annual General Meeting of Shareholders. The Company has a policy to pay dividends to its shareholders in the amount of not less than 50 percent of net income in the consolidated financial statements after tax and legal reserve (if any) and not exceeding the retained earnings presented in the Company's financial statements and not opposed the Public Limited Companies Act. However, it is subject to the Company's investment and use of proceeds plan which the Board may consider paying dividends as appropriate by taking into account shareholders' interests. In 2025, the Company's consolidated financial statements reported a net loss of THB 453.3 million. Thus, it is deemed appropriate to propose an omission of dividend

payment for the 2025 performance due to the Company’s performance loss. The previous dividend payment for comparison is set out in Attachment No. 3.

Pursuant to Section 116 of Public Limited Companies Act B.E. 2535 (as amended) (“PLCA”) and Clause 38 of the Company’s Articles of Association, the Company shall allocate not less than five percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount not less than ten percent of the registered capital. The Company has already allocated its profits as legal reserve until it currently attains ten percent of its registered capital as per legal requirement and the Company’s Articles of Association. Therefore, there is no additional allocation of profit as legal reserve.

Board of Directors’ opinion: The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve the omission of dividend payment for the 2025 performance due to the Company’s performance loss, and there is no additional allocation of profit as legal reserve as it already attained ten percent of its registered capital as required by law and the Company’s Articles of Association.

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 4 To Consider and Approve the Election of Directors to Replace Those Retiring by Rotation

Objective and Reason: According to Article 14 of the Company’s Articles of Association, one-third of all directors must retire in the Annual General Meeting of Shareholders. At this meeting, there are four directors whose terms will expire by rotation, as follows:

	Name	Position
1.	Ms. Piyaporn Phanachet	Independent Director / Member of the Audit Committee
2.	Mr. Kanit Sarasin	Director
3.	Mr. Pakhawat Kovithvathanaphong	Director / Chairman of the Investment Committee
4.	Mr. Somprasong Boonyachai	Independent Director / Member of the Investment Committee

The Nomination, Remuneration and Corporate Governance Committee, excluding the directors having a conflict of interest, deemed it appropriate to propose to the Board of Directors to consider and propose to the shareholders’ meeting for the re-election of the four retired directors to hold office as directors of the Company for another term.

Board of Directors’ opinion: The Board of Directors, excluding the directors having a conflict of interest, has concurred with the proposal of the Nomination, Remuneration and Corporate Governance Committee regarding the re-election of the directors whose tenure will end in accordance with the nomination guidelines set out by the Board of Directors. The Board of Directors carefully reviewed each candidate’s qualifications with a contemplation process from the Nomination, Remuneration and Corporate Governance Committee. The candidate must be fully and appropriately qualified to be director and independent director, has no qualification prohibited by any applicable rules and laws, and has knowledge, skills, expertise, vision, business ethics and good attitude toward the Company and

be able to devote his/her full capability for the interests of the Company. In addition, the candidates to be elected as independent directors are capable of expressing his/her opinion independently and have qualifications in compliance with the relevant regulations and laws. Thus, the Board of Directors, excluding the directors having a conflict of interest, agreed with the Nomination, Remuneration and Corporate Governance Committee to propose to the 2026 Annual General Meeting of Shareholders to re-elect the four directors as mentioned above whose tenure will end to hold office as directors of the Company for another term. The four persons are qualified in accordance with relevant regulations, are suitable for the Company's business operations, and do not hold the position of director or executive in other businesses that may cause a conflict of interest with the Company.

In addition, the Board of Directors, excluding the directors having a conflict of interest, further considered that Ms. Piyaporn Phanachet and Mr. Somprasong Boonyachai, who are nominated as independent directors should also be re-elected to hold office for another term, as they are duly qualified in accordance with relevant laws pertaining to independent directors and possess complete independence in accordance with the definition of Independent Directors of the Company, and capable of independently expressing their opinions and strictly performing their duty in accordance with relevant laws, rules, requirements, and regulations for the maximum benefits of all shareholders. They also possess the knowledge, expertise, and experience necessary to support the Company's operations, ensuring effectiveness, transparency, and compliance with the Corporate Governance Code.

The profiles of the four abovementioned directors and the definition of Independent Director of the Company are set out in Attachment No. 4 and Attachment No. 6.

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes. The procedures of the election are as per Article 13 of the Company's Articles of Association.

Agenda 5 To Consider and Approve the Election of the New Directors

Objective and Reason: As the number of the Company's current directors is insufficient in relation to the Company's business size, and some independent directors are required to serve on more than one subcommittee, the Board of Directors deemed it appropriate to increase the number of directors. The proposed addition of directors with relevant knowledge, expertise, and skills will enhance the effectiveness of deliberations, oversight, and corporate governance, in alignment with the Company's strategic direction and business size. This proposal is consistent with Article 12 of the Company's Articles of Association, which provides that the Company shall have a board of directors consisting of at least six (6) directors and not exceeding nineteen (19) directors and not less than half of them shall reside within the Kingdom.

The Nomination, Remuneration and Corporate Governance Committee deemed it appropriate to propose to the Board of Directors an increase in the number of directors for submission to the 2026 Annual General Meeting for approval. Accordingly, four candidates have been nominated for election as new directors, as detailed below:

	Name	Nominated Position
1.	Mrs. Pranee Phasipol	Independent Director
2.	Mrs. Sunit Visuthikosol	Independent Director
3.	Dr. Kritinee Permsup	Independent Director
4.	Mr. Orapong Thien-Ngern	Independent Director

Board of Directors' opinion: The Board of Directors has concurred with the proposal of the Nomination, Remuneration, and Corporate Governance Committee regarding the election of candidates to serve as new directors, in accordance with the nomination guidelines set out by the Board of Directors. The Board of Directors carefully reviewed each candidate's qualifications, taking into account the contemplation process of the Nomination, Remuneration, and Corporate Governance Committee. The candidate must be fully and appropriately qualified to be director and independent director, has no qualification prohibited by any applicable rules and laws, and has knowledge, skills, expertise, vision, business ethics and good attitude toward the Company and be able to devote his/her full capability for the interests of the Company. In addition, the candidates to be elected as independent director are capable of expressing his/her opinion independently and have qualifications in compliance with the relevant regulations and laws. Thus, the Board of Directors agreed with the Nomination, Remuneration and Corporate Governance Committee to propose to the 2026 Annual General Meeting of Shareholders to elect the four directors as mentioned above to hold office as independent directors of the Company. The four candidates are qualified in accordance with relevant regulations and possess all qualifications required under the Public Limited Companies Act. None of the candidates exhibits any characteristics of untrustworthiness as defined under the Securities and Exchange Act (the Notification of Securities and Exchange Commission No. Kor Jor. 3/2560). They are also suitable for the Company's business operations, and do not hold the position of director or executive in other businesses that may cause a conflict of interest with the Company.

In addition, the Board of Directors further considered that Mrs. Pranee Phasipol, Mrs. Sunit Visuthikosol, Dr. Kritinee Permsup, and Mr. Orapong Thien-Ngern, who are nominated as independent directors are duly qualified in accordance with relevant laws pertaining to independent directors and possess complete independence in accordance with the definition of Independent Directors of the Company, and capable of independently expressing their opinions and strictly performing their duty in accordance with relevant laws, rules, requirements, and regulations for the maximum benefits of all shareholders. They also possess the knowledge, expertise, and experience necessary to support the Company's operations, ensuring effectiveness, transparency, and compliance with the Corporate Governance Code. Furthermore, the Board of Directors is of the opinion that Mrs. Pranee Phasipol is an expertise and a savant in accountancy and auditing. Although she has previously served as an independent director of the Company for more than nine years, the Board of Directors deems it appropriate to propose her for election as an independent director in view of her expertise and thorough understanding of the Company's business.

The profiles of the four abovementioned candidates and the definition of Independent Director of the Company are set out in Attachment No. 5 and Attachment No. 6.

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes. The procedures of the election are as per Article 13 of the Company’s Articles of Association.

Agenda 6 To Determine and Approve the Directors’ Remuneration for the Year 2026

Objective and Reason: According to Article 24 of the Company’s Articles of Association, the directors shall be entitled to receive the remunerations as reward, meeting remuneration, pension, bonus, or other benefits in according to the Company’s Articles of Association or the consideration of the shareholders’ meeting.

Board of Directors’ opinion: From the recommendation of the Nomination, Remuneration and Corporate Governance Committee considering the appropriateness to duties and responsibilities of the Board of Directors and the Subcommittees, the Board of Directors deemed it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the directors’ remuneration for the year 2026 at the aggregate amount not exceeding THB 9,000,000, which is the same amount of that in 2025. Details are set out in Attachment No. 7.

Voting: Approval of this agenda item requires a vote of not less than two-thirds of the total votes of shareholders who attend the meeting and are entitled to vote.

Agenda 7 To Consider and Approve the Appointment of Auditor and the Fixing of Audit Fee for the Year 2026

Objective and Reason: According to Section 120 of the PLCA and Article 32 of the Company’s Articles of Association, the Annual General Meeting of Shareholders each year shall appoint the auditor and determine an audit fee of the Company. In 2026, the Audit Committee has selected KPMG Phoomchai Audit Limited (KPMG) to be the auditor of the Company and its subsidiaries due to its high standard, expertise in auditing, and good working record with reasonable fee, and fixed the remuneration for the year 2026 in a total amount of THB 2,057,800 (Two Million Fifty-Seven Thousand and Eight Hundred). The Company’s audit fee for the year 2026 will decrease by 8.22% compared to 2025, due to a reduction in audit workload.

Board of Directors’ opinion: The Board of Directors has concurred with the proposal of the Audit Committee to select the Certified Public Accountant of KPMG Phoomchai Audit Limited (KPMG) as the auditor of the Company and its subsidiaries, and resolved to propose to the 2026 Annual General Meeting of Shareholders to approve the following:

1. To approve the appointment of KPMG Phoomchai Audit Limited (KPMG) as the auditor of the Company as follows:

	Name	CPA No.
1.	Mr. Bunyarit Thanormcharoen (signed the Financial Statements of the Company FY 2024-2025) <u>or</u>	7900
2.	Ms. Chanarat Chanwa (never signs the Financial Statements of the Company) <u>or</u>	9052
3.	Ms. Vilaivan Pholprasert (never signs the Financial Statements of the Company)	8420

One of the auditors has authorization to audit and sign the audit report in relation to the financial statements of the Company. In case that any auditor cannot perform their duty, the other auditors shall perform.

The proposed audit firm and auditors have no relationship and/or conflict of interest with the Company/subsidiaries/management/major shareholders, or persons related to the said parties. The proposed auditors are, therefore, independent to audit and express their opinions on the Company's financial statements. The profiles and experiences of auditors are set out in Attachment No. 8.

Furthermore, the Company has some subsidiaries in Thailand and overseas that appoint the same auditors from KPMG in 2026. However, some small subsidiaries in Thailand and overseas may appoint auditors from other audit firms as appropriate for the size of business. The Board of Directors will oversee the preparation of the consolidated financial statements to be completed within their schedules.

2. To fix the remuneration for the year 2026 of the Company of THB 2,057,800 compared to those of 2025 and 2024 as follows:

Audit Fee (Unit: THB)	Year 2026 (Proposing year)	Year 2025	Year 202
	KPMG	KPMG	KPMG
Statutory Financial Statements	1,395,800	1,580,000	1,810,000
Interim Financial Statements, 3 Quarters	662,000	662,000	642,000
Total	2,057,800	2,242,000	2,452,000

The Company's audit fee for the year 2026 will decrease by 8.22% compared to 2025, due to a reduction in audit workload.

In the past financial year, the subsidiaries in overseas had the Non-Audit Fee for tax consulting service provided by KPMG, Malé, Republic of Maldives. The fee of USD 4,025 will be paid by the subsidiaries in the next year (2025: USD 5,425).

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 8 To Consider and Approve the Amendment to the Dividend Payment Policy

Objective and Reason: To provide flexibility in the Company's Dividend Payment Policy and to enable the Board of Directors to consider and allocate dividends appropriately in light of the Company's investments, use of proceeds plans, and other relevant factors.

Board of Directors' Opinion: The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve an amendment to the Dividend Payment Policy to enhance flexibility. The Board will consider dividend allocation as appropriate, in light of the Company's investments, use of proceeds plans, and other relevant factors, while taking into account the best interests of shareholders. The details are as follows:

Dividend Payment Policy (Existing)	Dividend Payment Policy (Proposed)
<p>The Company has a policy to pay dividends to its shareholders in the amount of not less than 50 percent of net income in the consolidated financial statements after tax and legal reserve (if any) and not exceeding the retained earnings presented in the Company's financial statements and not opposed the Public Limited Companies Act. However, it is subject to the Company's investment and use of proceeds plan which the Board may consider paying dividends as appropriate by taking into account shareholders' interests.</p>	<p>The Company has a policy to pay dividends to its shareholders in the amount of not less than 50 percent of net income in the consolidated financial statements after tax and legal reserve (if any)</p> <p>In case the Company's consolidated financial statements recorded accumulated loss, the Company may consider dividend payment from retained earnings of the Company's financial statements.</p> <p>However, the dividend payment shall not be contrary to the provisions of the Public Limited Companies Act and is subject to the Company's investment and use of proceeds plan which the Board may consider paying dividends as appropriate by taking into account shareholders' interests.</p>

The amendment to the Dividend Payment Policy will become effective for the financial statements ending December 31, 2026 onwards.

Voting: Approval of this agenda item requires a majority vote of the shareholders who attend the meeting and cast their votes.

Agenda 9 To Consider and Approve the Amendment to the Details of the Company's Debenture Issuance and Offering

Objective and Reason: According to the Annual General Meeting of Shareholders No. 25/2018 held on April 23, 2018, the shareholders resolved to approve an issuance and offering of any types of debentures at a total amount of not exceeding THB 5 billion for the following objectives:

- To be a source of fund for the Company's business expansion in the future according to Company's long – term strategies; Balance, Diversify and Expand.
- To be an option to the Company's funding which has lower funding cost than from financial institutions and to have flexibility to provide financing as necessary according to the condition of the market.
- To use as the working capital for business operation and/or repay partial debts of the Company.

Subsequently, at the Annual General Meeting of Shareholders No. 28/2021 held on April 29, 2021, the shareholders approved amending certain details of the debentures, including debenture maturity, to cover the issuance and offering of some types of debentures. Previously, the debenture maturity was limited to not more than seven (7) years from the debenture's issuance date; however, it was revised to remove the fixed maturity period and instead to depend on the type of debentures and market condition at the time of issuance and offering debentures in each time or in case of perpetual debentures. In the meantime, the total amount of debentures remained unchanged.

However, the current details of debenture issuance and offering, as previously approved by the shareholders, remains not conducive to implementation. Accordingly, the Board of Directors deemed it appropriate to propose an amendment to the details of the Company's debenture issuance and offering for approval at the Annual General Meeting of Shareholders, to align with the abovementioned objectives and to facilitate and support the Company's future debenture issuance and offering.

Board of Directors' Opinion: The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve the amendment to the details of the Company's debenture issuance and offering, as proposed. Details are as follows:

Description	Current	Proposed Amendments
Total Amount	<p>The total principal amount of debentures (at par value) of each offering, when calculated with the aggregate amount of all outstanding debentures (at par value) issued by the Company at any time, totaling not exceed Baht 5 billion (or equivalent in any other currency). The principal amount of the debentures redeemed and/or purchased and/or repaid by the Company shall be counted towards the remaining principal amount of debentures that can be issued by the Company (Revolving Principal Basis).</p> <p>In the event that the Company issues debentures to refinance existing debentures (issuance of new debentures to use such fund to repay and/or replace existing debentures), the principal amount of existing debentures to be redeemed <u>on the issue and offering date of</u> the new debentures issued to refinance such existing debentures shall not be counted as part of the existing debentures which have not been redeemed in the calculation of the remaining principal amount of the debentures that can be issued by the Company.</p>	<p>The total principal amount of debentures (at par value) of each offering, when calculated with the aggregate amount of all outstanding debentures (at par value) issued by the Company at any time, totaling not exceed Baht 7 billion (or equivalent in any other currency). The principal amount of the debentures redeemed and/or purchased and/or repaid by the Company shall be counted towards the remaining principal amount of debentures that can be issued by the Company (Revolving Principal Basis).</p> <p>In the event that the Company issues debentures to refinance existing debentures (issuance of new debentures to use such fund to repay and/or replace existing debentures), the principal amount of existing debentures to be redeemed <u>on or after the issue and offering date of</u> the new debentures issued to refinance such existing debentures shall not be counted as part of the existing debentures which have not been redeemed in the calculation of the remaining principal amount of the debentures that can be issued by the Company.</p>

Remark: Other details remain unchanged, as shown in Attachment No. 9.

Voting: Approval of this agenda item requires a vote of not less than three-fourths of the total votes of shareholders who attend the meeting and are entitled to vote.

Agenda 10 To Consider and Approve the Amendment to Article 12 of the Company’s Articles of Association

Objective and Reason: To ensure that the composition of the Company’s Board of Directors is appropriate and proportionate to the Company’s business size and its corporate governance structure.

Board of Directors’ Opinion: The Board of Directors deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders to approve an amendment to Article 12 (Number of directors) of the Company’s Articles of Association to align with the Company’s business size and corporate governance structure, as detailed below:

Current	Proposed Amendments
Article 12 The Company shall have a board of directors consisting of at least six (6) directors and not exceeding nineteen (19) directors and not less than half of them shall reside within the Kingdom.	Article 12 The Company shall have a board of directors consisting of at least six (6) directors and not exceeding fifteen (15) directors and not less than half of them shall reside within the Kingdom.

Furthermore, to facilitate the smooth and orderly registration of the amendment to the Company’s Articles of Association—which may require textual or wording adjustments in the Articles or in the minutes of the shareholders’ meeting pursuant to any order, recommendation, or opinion of the Registrar of the Department of Business Development, Ministry of Commerce, or the officers of any other relevant authorities—it was deemed appropriate to approve the delegation of authority to: (a) the Chairman of the Executive Committee or the Group Chief Executive Officer; or (b) any other person designated by the Chairman of the Executive Committee or the Group Chief Executive Officer, to make amendments to the wording or texts in any documents and/or applications in connection with the filing for registration of the amendment to the Articles of Association with the Department of Business Development, Ministry of Commerce, provided that such amendments do not affect the material substance of the amendment to the Company’s Articles of Association.

Voting: Approval of this agenda item requires a vote of not less than three-fourths of the total votes of shareholders who attend the meeting and are entitled to vote.

Agenda 11 To consider other matters (if any)

Board of Directors’ opinion: This agenda should be included to provide an opportunity for shareholders who wish to consider matters other than those specified by the Board of Directors.

However, the Board of Directors is of the opinion that the Annual General Meeting of Shareholders should not consider any other matters apart from those specified in the Notice of Meeting, in line with the Corporate Governance Code for Listed Companies (2017) and the AGM Checklist, to ensure fairness and equal treatment of all shareholders.

All shareholders are cordially invited to attend the Annual General Meeting of Shareholders No. 33/2026 **via electronic media (E-Meeting) only on Monday, April 27, 2026 at 14.00 hrs. (The Company has not arranged a physical venue).** The Company has fixed the Record Date on which shareholders have the rights to attend the Annual General Meeting of Shareholders No. 33/2026 on March 27, 2026. The meeting attendance request form and other required documents can be submitted via E-Request in advance beginning from **Monday, April 20, 2026, at 08.30 hrs. until the meeting is adjourned.** After your submitted request form has been verified and approved, the registered shareholder or proxy will receive an approval notification email containing information about username and password and a link to register and attend the meeting on the meeting day (April 27, 2026). The E-Meeting system will be accessible for meeting registration on Monday, April 27, 2026, from 12.00 hrs. until the meeting is adjourned.

Shareholders or proxies can access the E-Request at:
<https://fort.inventech.co.th/DUSIT764928R/#/homepage>



or scan QR Code

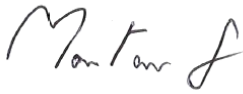
For shareholders who wish to appoint a proxy to attend and vote on their behalf in the meeting, please kindly complete and duly sign either Proxy Form A or Form B or Form C (Form C is only for foreign investors who authorize the custodian in Thailand to keep and safeguard their shares) provided herewith as Attachment No. 18 or download them from the Company's website at www.dusit-international.com and **execute only one of the aforementioned forms**. Then, submit the meeting attendance request form and other required documents via E-Request. The shareholders can find the details of documents required to attend the meeting, appointment of proxy, submission of meeting attendance request form (E-Request) and voting, counting, and announcement of the vote for meeting via electronic media (E-Meeting) in Attachment No. 11 the details about procedures for submitting meeting attendance request form (E-Request) and using electronic meeting systems (E-Meeting) in Attachment No. 12.

The shareholders can appoint the Company's independent director to act as your proxy to vote on your behalf by giving a clear vote instruction for each agenda item (please use Proxy Form B). Profiles of the Independent Directors proposed by the Company for appointment as proxy by the shareholders, being Professor Emeritus Dr. Khunying Suchada Kiranandana, Mr. Teerapol Chotichanapibal, and Ms. Piyaporn Phanachet, are set out in Attachment No. 13. The shareholders are requested to **submit the completed Proxy Form with the required documents to the Company via post in advance so that the Company can receive them by Friday, April 24, 2026, at 17.00 hrs.** For your convenience, the Company will facilitate the affixing of stamp duty to the Proxy Form submitted to the Company.

In addition, the shareholders can also appoint the independent directors of the Company via e-Proxy Voting provided by Thailand Securities Depository Co., Ltd., which is accessible via Investor Portal System (IVP) at <https://ivp.tsd.co.th/signin>. The shareholders are requested to fill in the shareholders' information via the e-Proxy Voting rather than submitting a physical proxy form and relevant documents to the Company. Please review the details and instructions for using the e-Proxy Voting as set out in Attachment No. 19.

In this regard, for your convenience, shareholders or proxies are encouraged to submit questions in advance to the Annual General Meeting of Shareholders by Friday, April 24, 2026, at 17.00 hrs. via channels provided (please use the Form for submission of questions in advance provided herewith as Attachment 16). Questions will then be gathered, and only those directly related to the agenda items where voting is involved will be addressed during the meeting. The minutes of the Annual General Meeting of Shareholders will be disclosed on the SETLink and published on the Company's website within 14 days of the meeting adjourned.

Sincerely yours,
By Order of the Board of Directors,



(Miss Mantanee Surakarnkul)
Company Secretary

Remark: The Notice to Shareholders and its attachments are publicized on the Company's website at www.dusit-international.com. For any question concerning the agenda items or other questions relating to the Company, shareholders can send them to the Company by Friday, April 24, 2026, at 17.00 hrs., through E-mail: comsec@dusit.com or the Company's address.

Company Secretary Office
Tel: 0-2200-9999 ext. 3638, 3062-3, 3067

For inquiries about E-Meeting system/technical support, please contact:
Call Center Tel: 02-931-9138 (available from April 20-27, 2026 during 08.30 – 17.30 hrs. (Business days only)).